

## **Investment Appeal**



# WORLD CLASS OPERATIONS

### 100% Organic Growth

- No Goodwill
- No Extraordinary Charges
- Replacement Costs > Book Value

### **Industry Gold Standard**

**Low Cost Producer** 

**Vertical Integration** 

Single-Site Campus Model

### Sustainable Manufacturing

- Copper Scrap/PVC Recycling
- Rigorous Emissions Control
- LEED Platinum R&D Center



## **SPEED & RELIABILITY**



## **Exceptional Customer Service**

### **Industry Leading Delivery**

- Ship Orders in 24 Hours
- 99.7% Order Fill Rate

### **Build & Ship Model**

Disciplined Inventory Control

Rigorous Cost Management

**Operational Flexibility** 

Safety, Quality & Innovation

# PROFITABLE GROWTH

### **Superior Returns**

FY 2019 10 Year CAGR

• Net Income: 31.9%

• EBITDA: 15.8%

Book Value: 7.1%

### **Strong Balance Sheet**

Cash: \$217 Million

• Debt: \$0

### **Strong Reinvestment**

Capital Expenditures

2020: \$95-\$100 Million

2021: \$100-\$120 Million

## Rich History of Organic Growth



2016

2021

1989	PLANT 1 Founded as 68,000 square foot industrial warehouse manufacturing residential wire
1992	INITIAL PUBLIC OFFERING NASDAQ ticker symbol: WIRE
1994	BUILT PLANT 2  Expansion of product line into large gauge commercial wire. Secondary public offering.
1997	BUILT DISTRIBUTION CENTER
1998	BUILT COPPER ROD MILL
1999	BUILT PLASTIC MILL
2001	BUILT PLANT 3  Expansion of product line to include Circuit Wire (THHN, MTW & Striping).
2004	• EXPANDED DISTRIBUTION CENTER 480,000 square feet and 60 dock doors; Railroad track



**BUILT PLANT 4** 2006 Expansion of product line to include armored cable **BUILT CORPORATE** 2007 **HEADQUARTERS BUILT PLANT 5** 2008 Expansion of product line to include industrial cable **BUILT ENCORE TECHLAB** 2010 LEED® Platinum certified R&D Center First of its kind in North Texas **BUILT PLANT 6** 2012 Expansion of product line to include aluminum building wire **EXPANDED PLANT 6** 2014 Increased aluminum plant capacity from 252,000 to 452,000 square feet

**EXPANDED PLANT 4** 

161,000 square feet to 321,000

**CENTER** 

Increased armored cable plant capacity

**BUILDING MODERN SERVICE** 

Repurpose distribution center to manufacturing

## Gold Standard in the Industry



### **World Class Operations**

**Low Cost Producer** 

**Vertical Integration** 

**Environmental Governance** 

Reinvestment

**Financial Strength** 

**Proven Results** 



Comprehensive safety program creating a world class culture by engaging employees, identifying and eliminating risk, and training employees to be successful.



Produce UL certified building wire utilizing some of the most sophisticated wire and cable manufacturing and in-line testing equipment available in the industry. Our team of production and quality personnel are highly trained, continuously improve our processes, and consistently build the best quality product in the marketplace.



Sales-driven production allows us to focus on customer needs, specifically regarding delivery dates and details. We strive for the best order fill rates in the business (99.7% within 24 hours), which has allowed us to consistently grow market share (#2 in industry).











# Rigorous Cost Control



**World Class Operations** 

**Low Cost Producer** 

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Reinvestment

**Financial Strength** 

**Proven Results** 

All manufacturing and distribution operations are on a single site: **445 acres** with over **2.1 million** square feet under roof. Single-site campus saves us Copper significant costs in: recycling Freight helps us reduce Internal Handling input material costs In-process Inventory

# Single-Site Campus Advantage



**World Class Operations** 

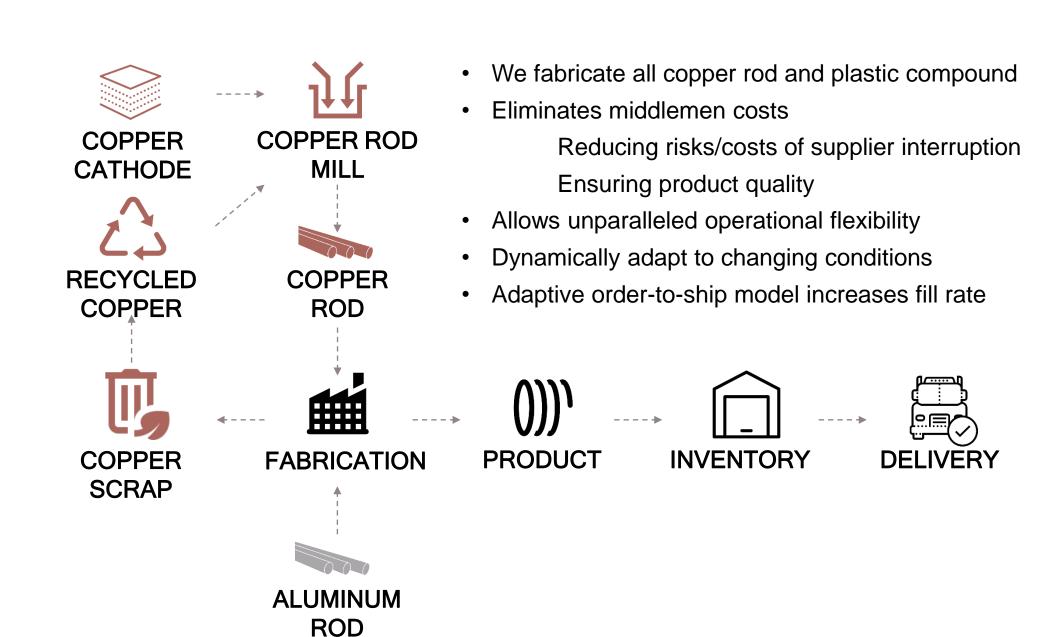
**Low Cost Producer** 

**Vertical Integration** 

**Environmental Governance** 

Reinvestment

**Financial Strength** 



# Gold Standard in the Industry



**World Class Operations** 

**Low Cost Producer** 

**Vertical Integration** 

**Environmental Governance** 

Reinvestment

**Financial Strength** 



# Reinvesting for Future Growth



**World Class Operations** 

**Low Cost Producer** 

**Vertical Integration** 

**Environmental Governance** 

Reinvestment

**Financial Strength** 

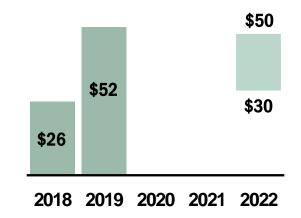
**Proven Results** 

#### **AMBITIOUS PLANS**

\$ million, year end and projected

#### **CAPEX**





#### **PHASE ONE**

Estimated completion: Q2 2021

- 720,000 square foot service center at North end of campus
- Modernization of logistics to allow for increased throughput and provide the bandwidth necessary to capture incremental sales volume.

#### **PHASE TWO**

Estimated completion: FY 2022

- Repurpose existing distribution center to significantly expand manufacturing capacity and extend market reach.
- Strong balance sheet and ability to consistently generate high levels of operating cash flow should provide ample allowance for funding.

## **Strong Balance Sheet**



**World Class Operations** 

**Low Cost Producer** 

**Vertical Integration** 

**Environmental Governance** 

Reinvestment

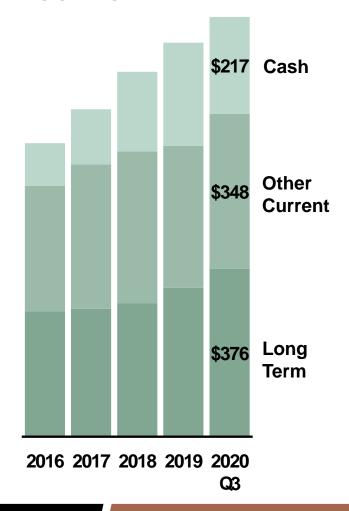
**Financial Strength** 

**Proven Results** 

## STRONG ASSET GROWTH

\$ million, year and quarter end

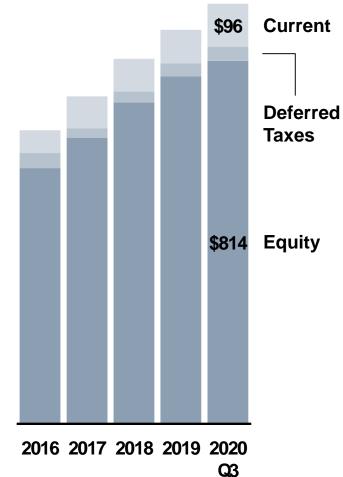
#### **ASSETS**



## STRONG EQUITY GROWTH

\$ million, year and quarter end

#### LIABILITIES



## FINANCIAL HIGHLIGHTS

as of September 30, 2020

CASH	\$217 Million
Current Ratio	5.9x
Unused Revolver	\$150 Million
TOTAL DEBT	\$0
Goodwill	\$0
Goodwiii	ΨΟ
Inventory Turn	11.8x
(Finished Goods)	11.0X
TBV/Share	\$39.37
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Repurchased Shares (YTD)	441,250

## Earnings Per Share & Book Value



**World Class Operations** 

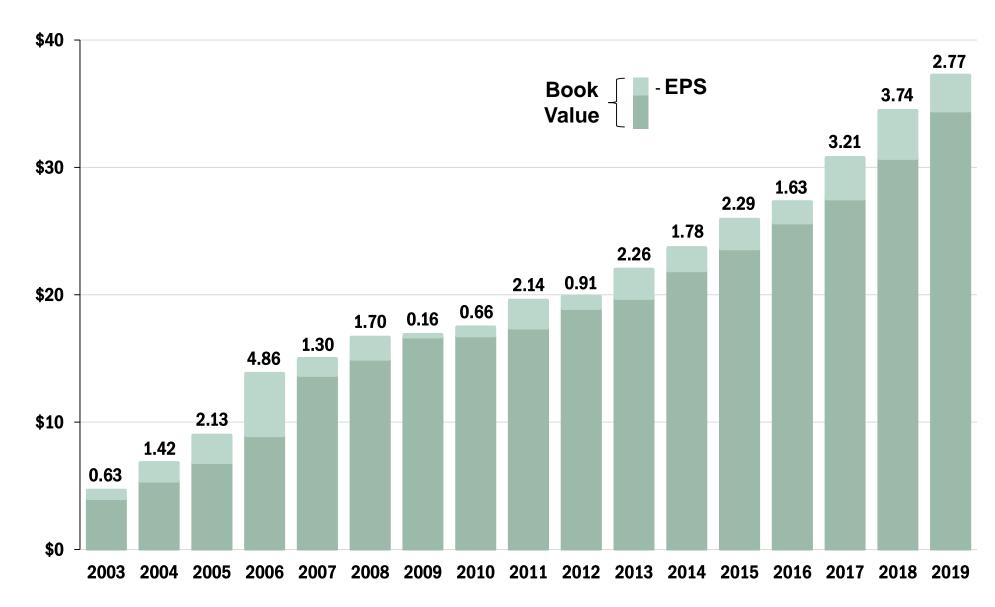
Low Cost Producer

**Vertical Integration** 

**Environmental Governance** 

Reinvestment

**Financial Strength** 



We have consistently produced positive equity growth, enjoying 25 years of profitability.

## Net Income & EBITDA



World Class Operations

**Low Cost Producer** 

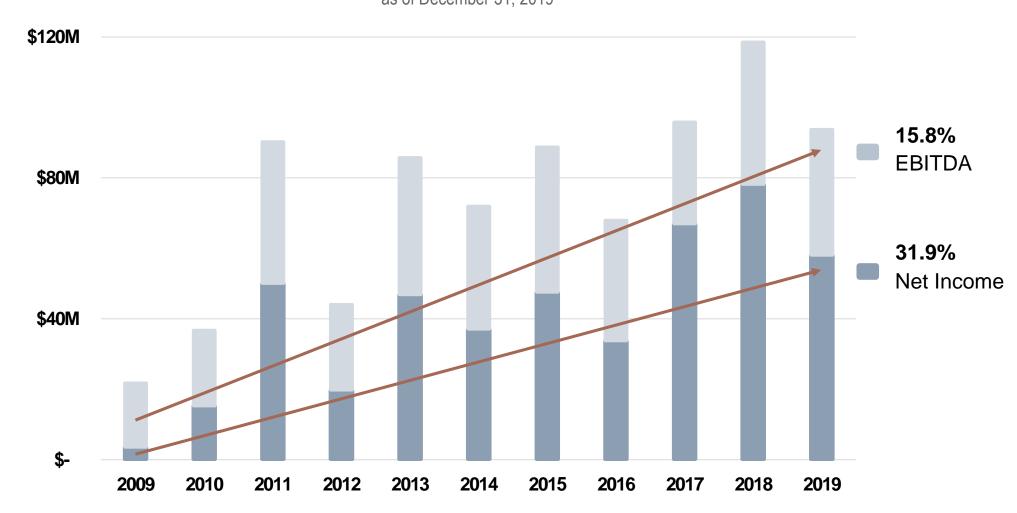
**Vertical Integration** 

**Environmental Governance** 

Reinvestment

**Financial Strength** 





We have delivered a 22.1% CAGR in Book Value since inception.

# **Outperform Broad Market**



**World Class Operations** 

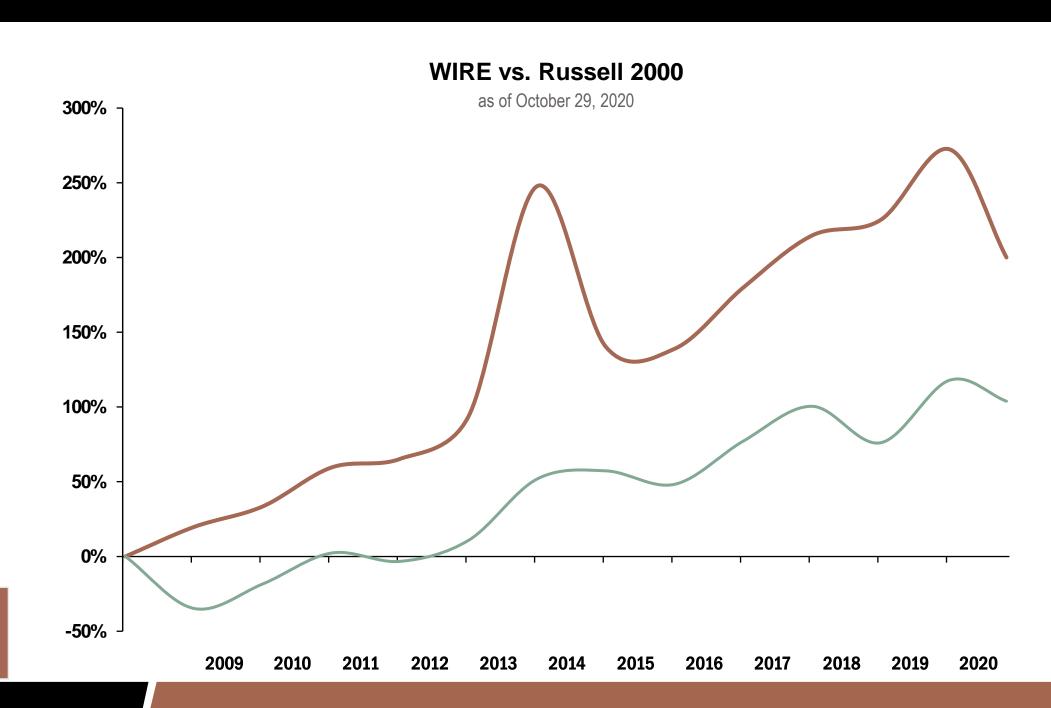
**Low Cost Producer** 

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Reinvestment

**Financial Strength** 



## Summary



### **INVESTMENT APPEAL**

- Low Cost Producer
- Product Innovation
- Customer Service & Distribution
- Growing Market Share

- Superior Returns
- Strong Financial Balance Sheet
- Replacement Costs > Book Value
  - 100% Made and Sold in the USA

### FINANCIAL METRICS as of October 29, 2020

Stock Price	\$46.17
Market Capitalization	\$952.6M
TBV/Share	\$39.37
TTM 2020 Q3 Revenue	\$1,198.4M
TTM 2020 Q3 EPS (Diluted)	\$3.02
TTM 2020 Q3 EBITDA SUCCESS WIRE	\$100.4M
TTM 2020 Q3 Operating Cash Flow	\$93.2M

#### **Forward Looking Statements**

Any forward-looking statements made in conjunction with this presentation are based on management's beliefs as well as assumptions made by and information currently available to management. Although the Company believes that the expectations in such forward-looking statements are reasonable, it can give no assurance that such expectations will prove to have been correct. Such statements are subject to certain risks, uncertainties and assumptions. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those expected. Please refer to the Company's annual 10-K report for further discussion of forward-looking statements.

GAAP Reconciliation - EBITDA is defined as net income before interest, income taxes, depreciation and amortization. The Company presents EBITDA because it is a required component of financial ratios reported by the Company to the Company's banks, and is also frequently used by securities analysts, investors and other interested parties, in addition to and not in lieu of measures of financial performance calculated and presented in accordance with Generally Accepted Accounting Principles (GAAP), to compare to the performance of other companies who also publicize this information. EBITDA is not a measurement of financial performance calculated and presented in accordance with GAAP and should not be considered an alternative to net income as an indicator of the Company's operating performance or any other measure of financial performance calculated and presented in accordance with GAAP. A reconciliation of EBITDA to net income is posted on <a href="https://www.encorewire.com">www.encorewire.com</a> under "INVESTORS".