

## Rich History of Organic Growth



2007

2010

2012

2014

2016

2021

1989 PLANT 1
Founded as 68,000 square foot industrial warehouse manufacturing residential wire

1992 • INITIAL PUBLIC OFFERING
NASDAQ ticker symbol: WIRE

1994 • BUILT PLANT 2

Expansion of product line into large gauge commercial wire. Secondary public offering.

1997 • BUILT DISTRIBUTION CENTER

1998 BUILT COPPER ROD MILL

1999 • BUILT PLASTIC MILL

2001 BUILT PLANT 3

Expansion of Circuit Wire product offerings

2004 • EXPANDED DISTRIBUTION CENTER
480,000 square feet and 60 dock doors; Railroad track

2006 • BUILT PLANT 4

Expansion of product line to include armored cable



BUILT CORPORATE HEADQUARTERS

OPENED PLANT 5 • 2008

Expansion of product line to include industrial cable

**BUILT ENCORE TECHLAB** 

LEED® Platinum certified R&D Center
First of its kind in North Texas

**BUILT PLANT 6** 

Expansion of product line to include aluminum building wire

**EXPANDED PLANT 6** 

Increased aluminum plant capacity from 252,000 to 452,000 square feet

**EXPANDED PLANT 4** 

Increased armored cable plant capacity 161,000 square feet to 321,000

BUILT MODERN SERVICE CENTER

OPENED PLANT 7 • 2022

Over 400,000 square feet of incremental manufacturing capacity

## Investment Appeal



# WORLD CLASS OPERATIONS

## **100% Organic Growth**

- No Goodwill
- No Extraordinary Charges

## **Industry Gold Standard**



**Vertical Integration** 

**Single-Site Campus Model** 

## **Sustainable Manufacturing**

- Copper Scrap/PVC Recycling
- Rigorous Emissions Control
- LEED Platinum R&D Center

### **SPEED & RELIABILITY**

## **Exceptional Customer Service**

- Deep Supplier Relationships
- Localized, Domestic Supplier Base
- Proven Distribution Model

## **Industry Leading Delivery**

- Target 100% Order Fill Rate
- Ship Orders in 24-48 Hours

## **Build & Ship Model**

Disciplined Inventory Control

## **Rigorous Cost Management**

**Operational Flexibility** 

Safety, Quality & Innovation

# PROFITABLE GROWTH

## **Superior Returns**

CAGR (FY 2012 – FY 2021)

Net Income: 26.9%

• EBITDA: 23.1%

Book Value: 11.3%

## **Strong Balance Sheet**

Cash: \$469.5 Million

Debt: \$0

## **Strong Reinvestment**

Capital Expenditures

• 2022: \$150 - \$170 Million

• 2023: \$150 - \$170 Million

2024: \$80 - \$100 Million

## Electrifying the Future



### **Current Environment**

**World Class Operations** 

**Low Cost Producer** 

**Vertical Integration** 

**Environmental Governance** 

Reinvestment

**Financial Strength** 

**Proven Results** 

Our products distribute power from the transmission grid to the wall outlet or switch, and everything in between.

CAPEX and vertical initiatives competitively position Encore as a key supplier in the transition to sustainable future power solutions.

#### DATA CENTERS

Our manufacturing scale and flexibility, coupled with our value-added services, drive jobsite efficiencies as data center requirements continue to increase in size, speed to completion, and product diversity.

#### RENEWABLES

GreenConnect<sup>™</sup> products provide power generation and distribution solutions for Solar, Electric Vehicle Charging (EV), Battery Storage, and Utility applications.

#### HEALTHCARE

Our diversified product portfolio is well positioned to supply mission critical healthcare expansion and facility upgrades while powering lifesaving equipment.

### COMMERCIAL

In addition to traditional commercial applications, smaller-scale power generation/distribution investments and onsite renewable energy will require capacity expansion and upgrades to distribution infrastructure.

### INDUSTRIAL

Our products are designed for a widerange of applications including oil & gas, petrochemical, battery plants, waste-water, and automotive manufacturing, just to name a few. Continued focus on onshoring manufacturing should spur continued demand.

#### RESIDENTIAL

In addition to traditional residential applications, onsite renewable energy, battery storage, and EV charging solutions will require capacity expansion and upgrades to distribution infrastructure.

The estimated \$450 billion Infrastructure Investment and Jobs Act should drive incremental, long-term demand for our products.

Our single-campus, build-to-ship business model allows us to quickly pivot and adapt to ever-changing market demands and needs.

## **Competitive Advantages**



### **Current Environment**

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**Proven Results** 



as of June 30, 2022

**Gross Margin** 

15.1%

**COVID Baseline** 

 Despite raw material commodity volatility (up and down), gross margins and spreads remain elevated driven by continued raw material availability constraints and the general inability of the sector to meet demand for the timely delivery of finished goods.

#### Service

38.3%

Build-to-ship model allows for efficient customization of orders Ability to quickly ship complete orders encourages brand awareness and solidifies long-term relationships

#### Verticals

Copper rod and plastics mills allow for precise fabrication of material inputs Acceptance of raw materials in multiple shapes and forms reduces COGS

#### Logistics

New modern service center allows for rigorous inventory control and world-class logistics Target: 100% complete orders shipped in 24 - 48 hours

#### **Operations**

CAPEX initiatives increase overall capacity, automation, reduce costs and work-in-progress touches One campus model allows for plug-and-play of talent in different facilities as customer needs change

#### **Supply Chain**

Deep, long-term supplier relationships allow for timely procurement of necessary raw materials Raw material tightness and finished goods scarcity have supported higher prices and margins

Vertical integration and expansion initiatives are increasing capacity and efficiencies, positioning us to profitably capture market share.

## **Industry Challenges**



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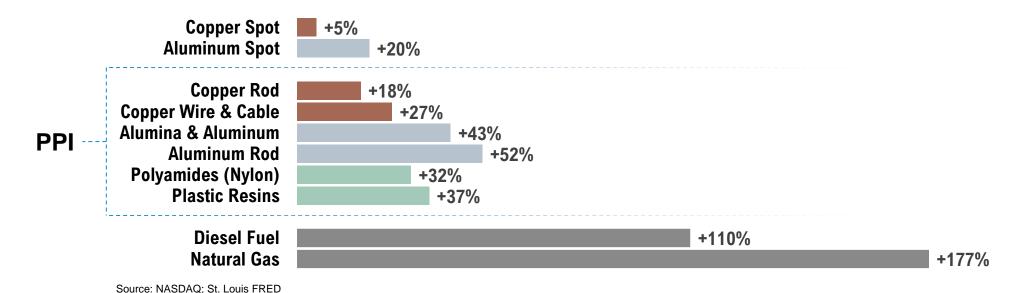
**Financial Strength** 

**Proven Results** 

- A confluence of geopolitical, macro-economic, supply chain, and public health challenges have increased volatility of raw material costs, including copper, aluminum, and plastic compounds
- Varying degrees of raw materials scarcity continues in the current environment
- The Ukraine conflict and lingering effects of COVID have hampered supply chain recovery
- Elevated fuel costs have exacerbated an already strained logistics environment
- Hiring and retaining skilled talent remains a persistent problem

#### PERCENT CHANGE IN COSTS

December 31, 2020 – June 30, 2022



## **Market Dynamics**



### **Current Environment**

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**Financial Strength** 

**Proven Results** 

- Capacity remains strained in our industry as it struggles to meet current demand for timely delivery of finished goods
  - Margin sensitivity has been less dependent on underlying commodity prices as backlogs grow
  - 18 24 month lead times for equipment required to increase capacity across industry
- Challenges facing our industry have not meaningfully changed over the past year
  - We currently expect recalibration to a new normal to occur gradually over time
- Long-term market dynamics are bullish for raw material costs
  - "Green Economy" transition forecast to drive structural copper deficit as renewable energy, electric vehicles scale globally
  - Miners need CAPEX of over \$100B to close potential annual supply deficit of 4.7mt by 2030<sup>[1]</sup>
  - Deficit may increase markedly in accelerated energy transition scenario

### **GLOBAL COPPER SUPPLY & DEMAND**

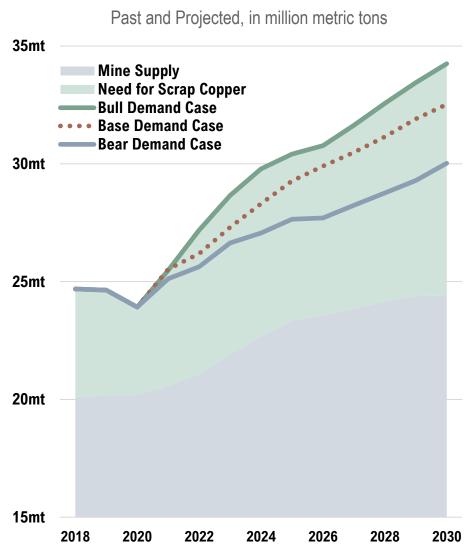


Chart Source: Citi Research, ICA, IPCC, BNEF, Wood Mackenzie; data as of October 2021 [1] Source: CRU Group; 2022 CRU World Copper Conference

## Gold Standard in the Industry



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**Proven Results** 



Comprehensive safety program creating a world class culture by engaging employees, identifying and eliminating risk, and training employees to be successful.



Produce UL certified building wire utilizing some of the most sophisticated wire and cable manufacturing and in-line testing equipment available in the industry. Our team of production and quality personnel are highly trained, continuously improve our processes, and consistently build the best quality product in the marketplace.



Sales-driven production allows us to focus on customer needs, specifically regarding delivery dates and details. We strive for the best order fill rates in the business (100% within 24-48 hours), which has allowed us to consistently grow market share.











# Rigorous Cost Control



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**Financial Strength** 



# Single-Site Campus Advantage



**Current Environment** 

**World Class Operations** 

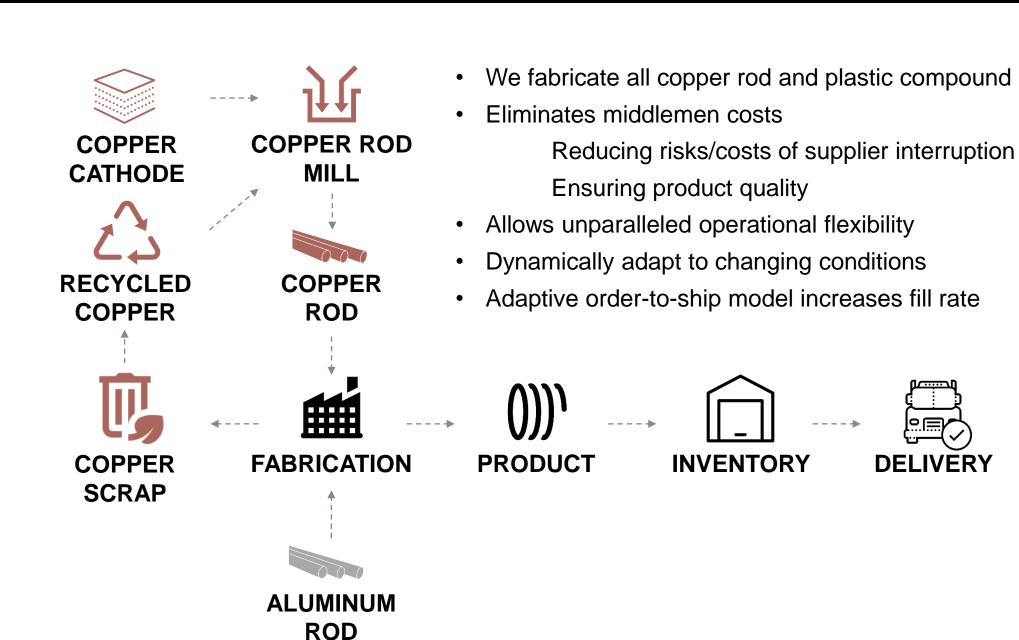
**Low Cost Producer** 

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Reinvestment

**Financial Strength** 



# **Greener Manufacturing**



**LED ENERGY** 

**CONSERVATION** 

**PRIVATE WATER** 

**TOWER** 

**Current Environment** 

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Reinvestment

**Financial Strength** 



# Reinvesting for Future Growth



**Current Environment** 

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**Vertical Integration** 

**Environmental Governance** 

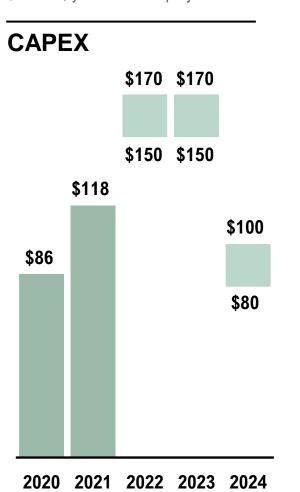
Reinvestment

**Financial Strength** 

**Proven Results** 

### **AMBITIOUS PLANS**

\$ million, year end and projected



### **NEW SERVICE CENTER**

Completed: Q2 2021

- 720,000 square foot service center at North end of campus.
- Modernization of logistics allows for increased throughput and provides the bandwidth necessary to capture incremental sales volume.

#### **OPENED PLANT 7**

Substantially Complete: Q2 2022

Repurpose existing distribution center to create Plant 7, expanding manufacturing capacity and extending market reach.

### **INCREMENTAL INVESTMENTS**

Completion: FY 2023 - 2025

- Expand vertical integration to reduce costs.
- Modernize select wire manufacturing facilities to increase capacity and efficiency.

Our Strong Balance Sheet and Operating Cash Flow should provide ample allowance for funding.

## **Strong Balance Sheet**



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Reinvestment

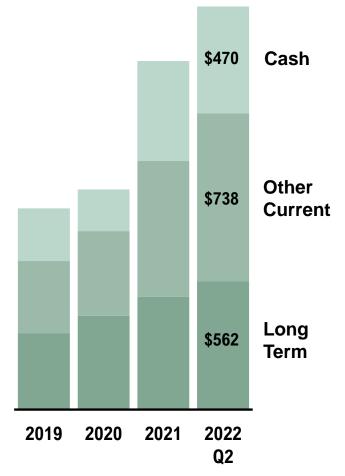
**Financial Strength** 

**Proven Results** 

#### STRONG ASSET GROWTH

\$ million, quarter and year end

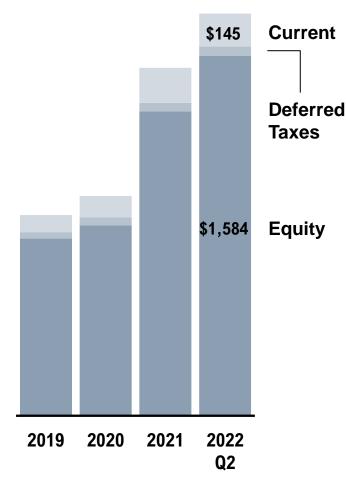
### **ASSETS**



### STRONG EQUITY GROWTH

\$ million, quarter and year end

### **LIABILITIES**



### **FINANCIAL HIGHLIGHTS**

as of June 30, 2022

CASH	\$469.5 Million
Current Ratio	8.3x
Unused Revolver	\$200 Million
TOTAL DEBT	<b>\$0</b>
Goodwill	\$0

Inventory Turn (Finished Goods) 14.6x

**TBV/Share** \$79.27

Shares
Repurchased 1,108,022
(2022)

## Earnings Per Share & Book Value



**Current Environment** 

**World Class Operations** 

**Low Cost Producer** 

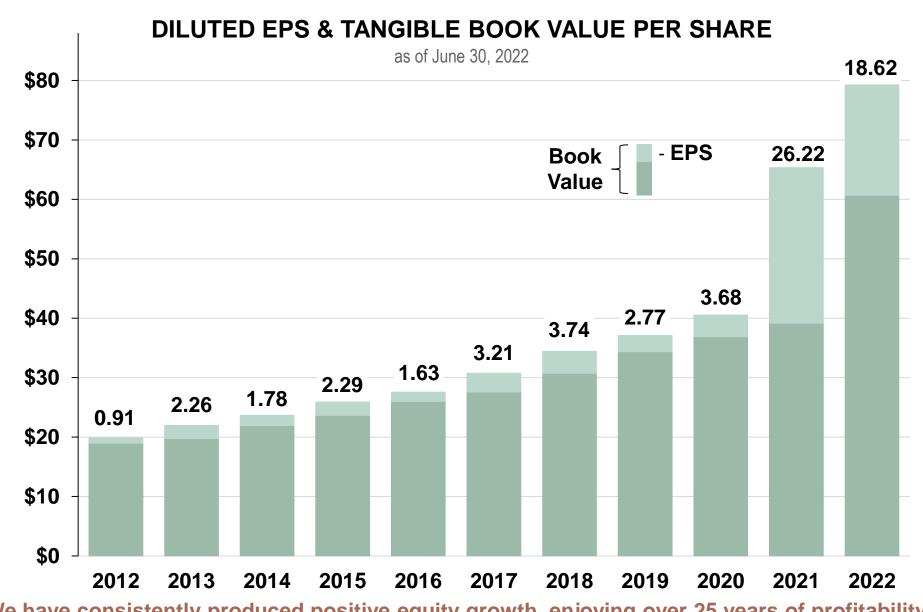
Vertical Integration

**Environmental Governance** 

Reinvestment

**Financial Strength** 





We have consistently produced positive equity growth, enjoying over 25 years of profitability.

## Net Income & EBITDA



**Current Environment** 

**World Class Operations** 

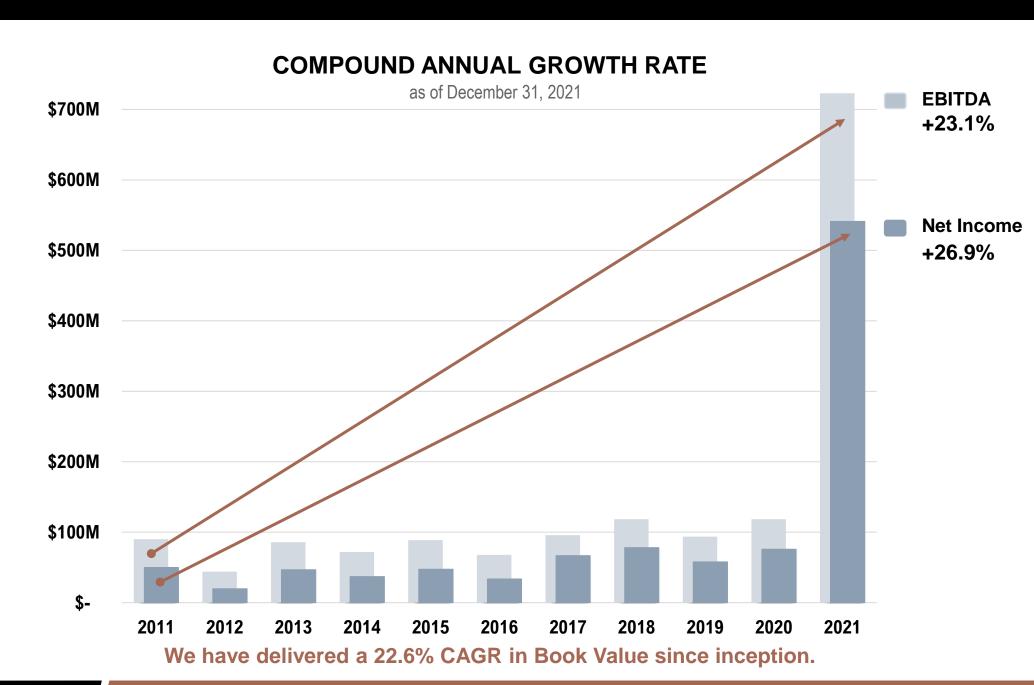
**Low Cost Producer** 

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**Financial Strength** 



# **Outperform Broad Market**



**Current Environment** 

**World Class Operations** 

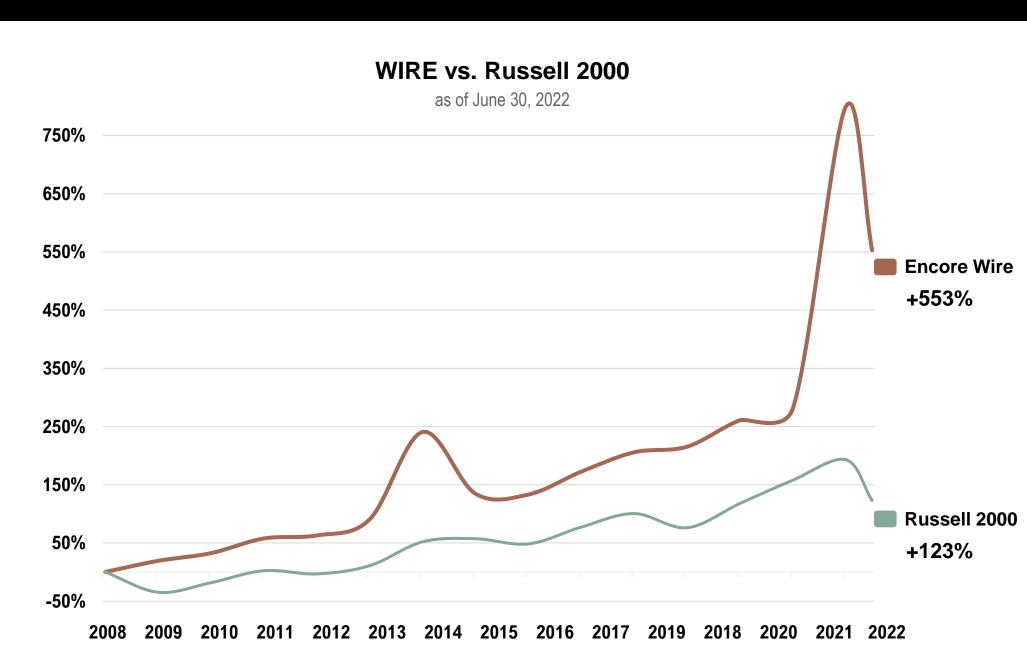
**Low Cost Producer** 

**Vertical Integration** 

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**Reinvestment** 

**Financial Strength** 



## Summary



### **INVESTMENT APPEAL**

- Low Cost Producer
- Product Innovation
- Customer Service & Distribution
- Growing Market Share

- Superior Returns
- Strong Financial Balance Sheet
  - 100% Made and Sold in the USA

## FINANCIAL METRICS as of June 30, 2022

**Stock Price** 

**Market Capitalization** 

**TBV/Share** 

Q2 2022 TTM Revenue

Q2 2022 TTM EPS (Diluted)

Q2 2022 TTM EBITDA

**Q2 2022 TTM Operating Income** 

\$103.92

\$1,987.5M

\$79.27

\$2,965.5M

\$34.08

\$913.7M

\$887.6M

#### **Forward Looking Statements**

Any forward-looking statements made in conjunction with this presentation are based on management's beliefs as well as assumptions made by and information currently available to management. Although the Company believes that the expectations in such forward-looking statements are reasonable, it can give no assurance that such expectations will prove to have been correct. Such statements are subject to certain risks, uncertainties and assumptions. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those expected. Please refer to the Company's annual 10-K report for further discussion of forward-looking statements.

GAAP Reconciliation - EBITDA is defined as net income before interest, income taxes, depreciation and amortization. The Company presents EBITDA because it is a required component of financial ratios reported by the Company to the Company's banks, and is also frequently used by securities analysts, investors and other interested parties, in addition to and not in lieu of measures of financial performance calculated and presented in accordance with Generally Accepted Accounting Principles (GAAP), to compare to the performance of other companies who also publicize this information. EBITDA is not a measurement of financial performance calculated and presented in accordance with GAAP and should not be considered an alternative to net income as an indicator of the Company's operating performance or any other measure of financial performance calculated and presented in accordance with GAAP. A reconciliation of EBITDA to net income is posted on <a href="https://www.encorewire.com">www.encorewire.com</a> under "INVESTORS".