

# We Deliver Shareholder Value

December 31, 2020

### **Investment Appeal**

+



### WORLD CLASS OPERATIONS

#### 100% Organic Growth

- No Goodwill
- No Extraordinary Charges
- Replacement Costs > Book Value

#### **Industry Gold Standard**

Low Cost Producer

**Vertical Integration** 

Single-Site Campus Model

#### **Sustainable Manufacturing**

- Copper Scrap/PVC Recycling
- Rigorous Emissions Control
- LEED Platinum R&D Center



**Exceptional Customer Service** 

#### **Industry Leading Delivery**

- Ship Orders in 24 Hours
- 99.7% Order Fill Rate

#### **Build & Ship Model**

Disciplined Inventory Control

#### **Rigorous Cost Management**

**Operational Flexibility** 

Safety, Quality & Innovation



#### **Superior Returns**

FY 2020 10 Year CAGR

- Net Income: 17.4%
- EBITDA: 12.4%
- Book Value: 7.5%

#### **Strong Balance Sheet**

- Cash: \$183 Million
- Debt: \$0

#### **Strong Reinvestment**

**Capital Expenditures** 

- 2021: \$100-\$120 Million
- 2022: \$50-\$70 Million
- 2023: \$40-\$60 Million

## **Rich History of Organic Growth**





### **Gold Standard in the Industry**



#### **World Class Operations**

**Low Cost Producer** 

**Vertical Integration** 

**Environmental Governance** 

Reinvestment

**Financial Strength** 

Proven Results



Comprehensive safety program creating a world class culture by engaging employees, identifying and eliminating risk, and training employees to be successful.



Produce UL certified building wire utilizing some of the most sophisticated wire and cable manufacturing and in-line testing equipment available in the industry. Our team of production and quality personnel are highly trained, continuously improve our processes, and consistently build the best quality product in the marketplace.



Sales-driven production allows us to focus on customer needs, specifically regarding delivery dates and details. We strive for the best order fill rates in the business (99.7% within 24 hours), which has allowed us to consistently grow market share (#2 in industry).









### **Rigorous Cost Control**



World Class Operations

Low Cost Producer

**Vertical Integration** 

**Environmental Governance** 

Reinvestment

**Financial Strength** 

**Proven Results** 

All manufacturing and distribution operations are on a single site: 445 acres with over 2.1 million square feet under roof.

AND THE REAL

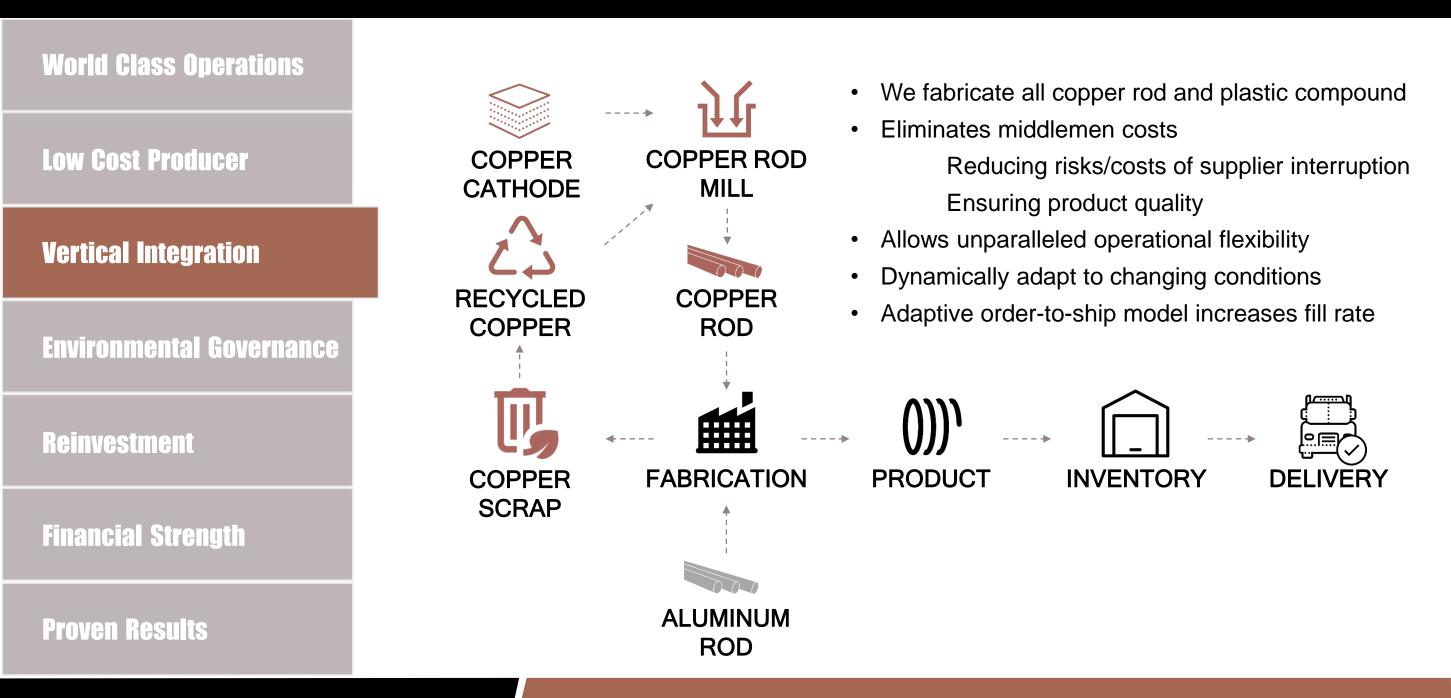
Single-site campus saves us significant costs in:

- Freight
- Internal Handling
- In-process Inventory

Copper recycling helps us reduce input material costs

## Single-Site Campus Advantage





### **Greener Manufacturing**



TOWER



Campus well system provides over 80% of total annual water use.

## **Reinvesting for Future Growth**



**World Class Operations** 

**Low Cost Producer** 

**Vertical Integration** 

**Environmental Governance** 

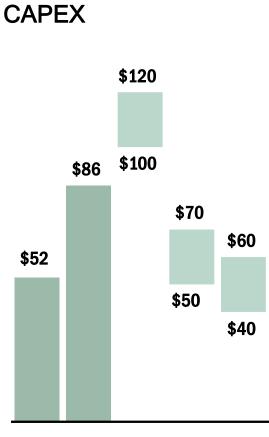
Reinvestment

**Financial Strength** 

**Proven Results** 



\$ million, year end and projected



2019 2020 2021 2022 2023

**PHASE ONE** Estimated completion: Q2 2021

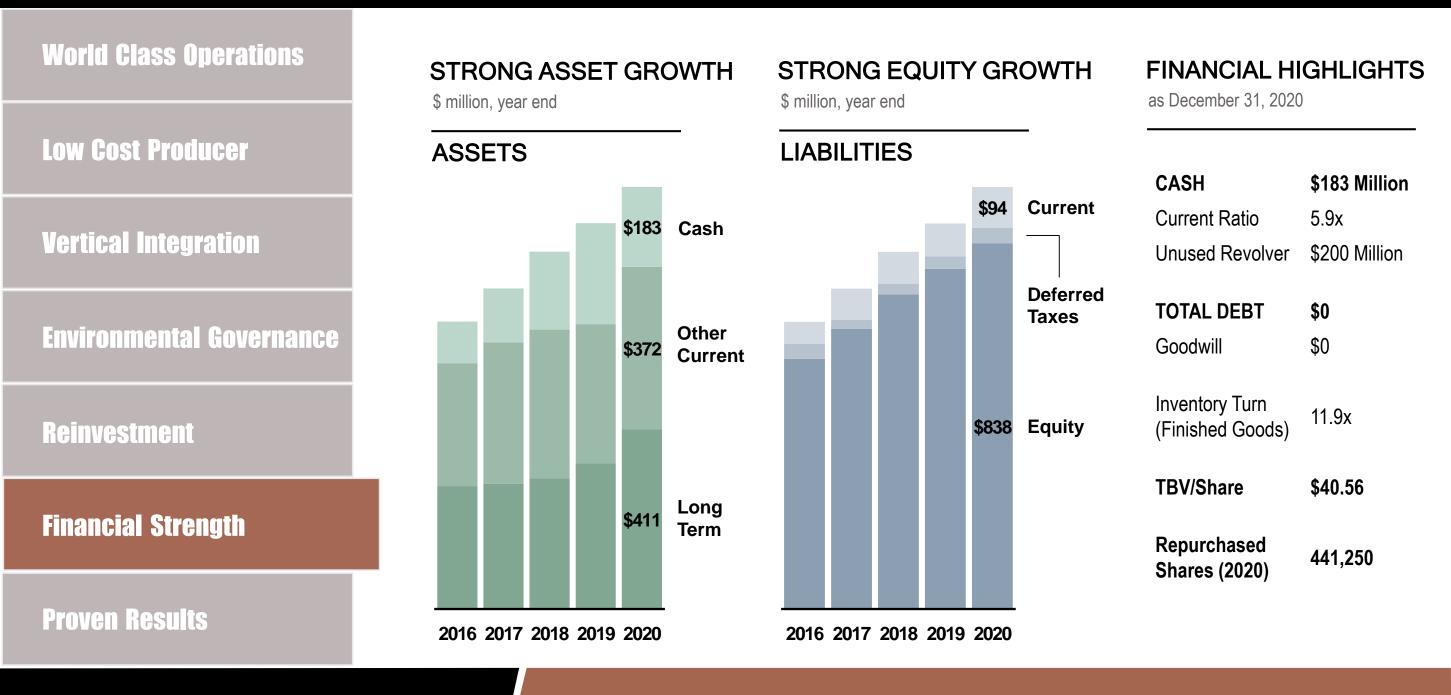
- 720,000 square foot service center at North end of campus
- Modernization of logistics to allow for increased throughput and provide the bandwidth necessary to capture incremental sales volume.

**PHASE TWO** Estimated completion: FY 2022

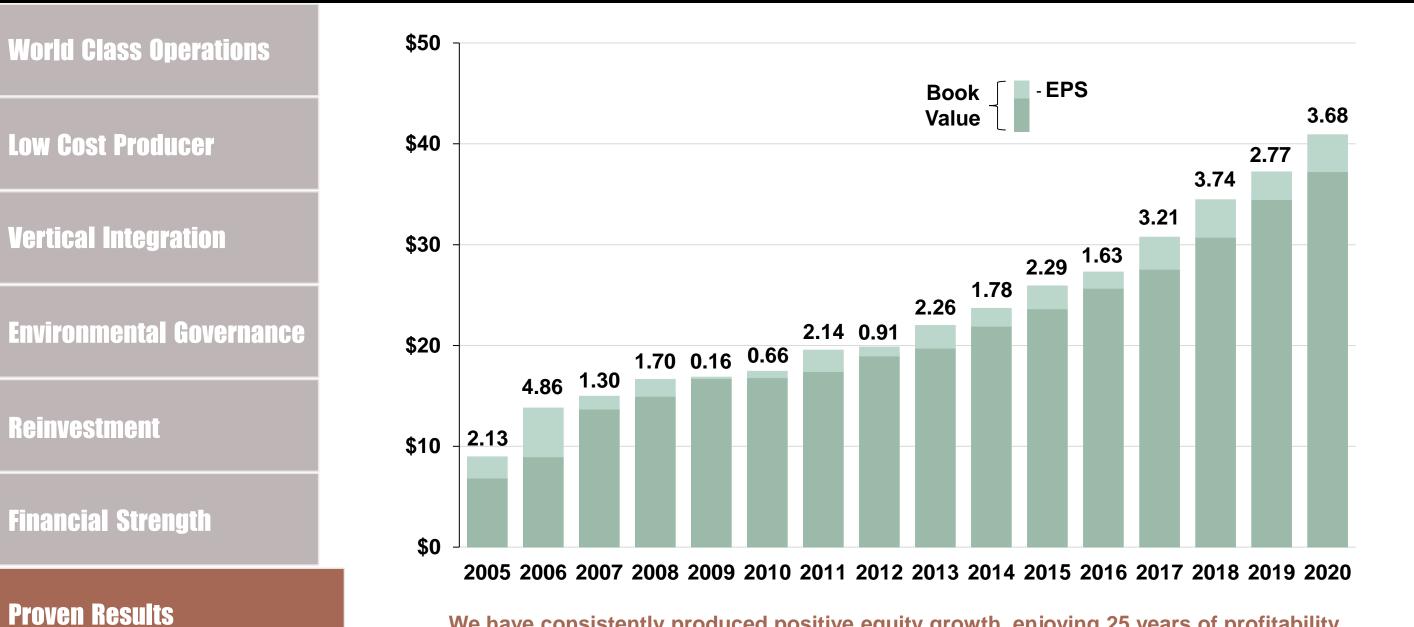
- Repurpose existing distribution center to significantly expand manufacturing capacity and extend market reach.
- Strong balance sheet and ability to consistently generate high levels of operating cash flow should provide ample allowance for funding.

### **Strong Balance Sheet**





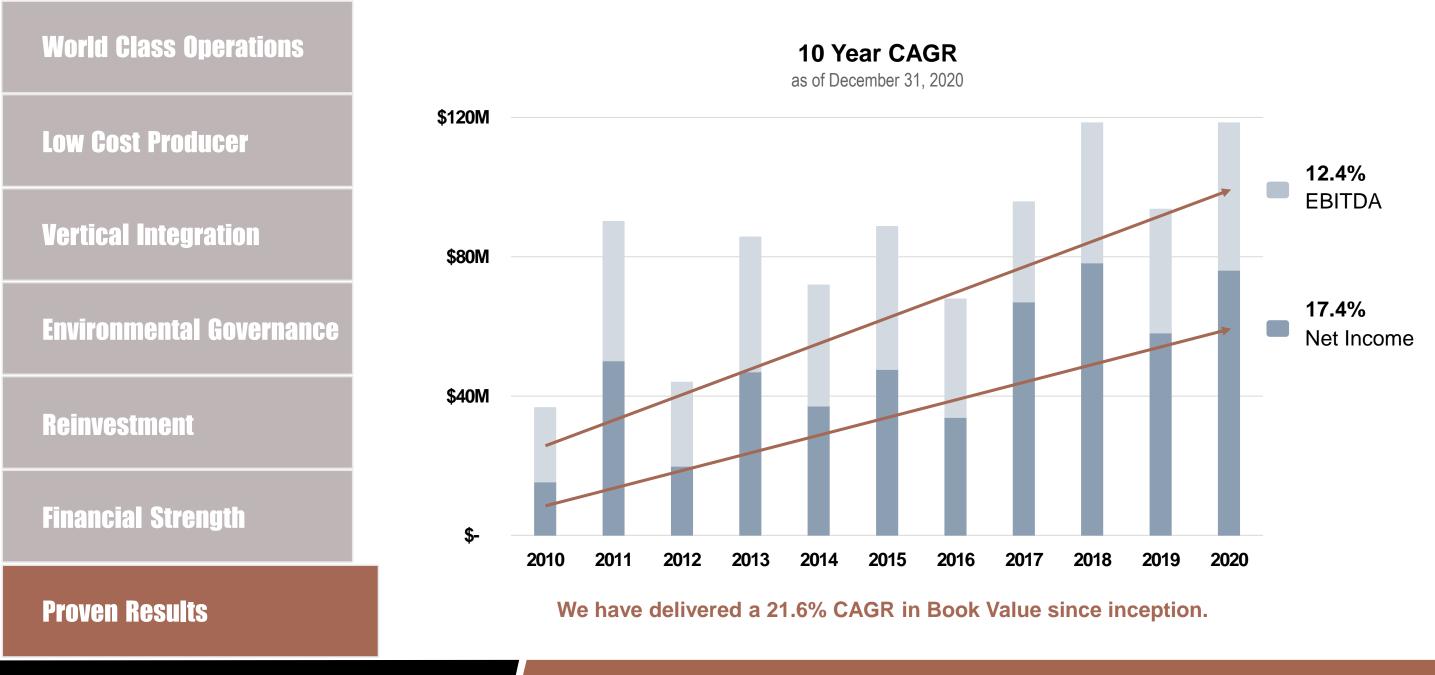
### Earnings Per Share & Book Value



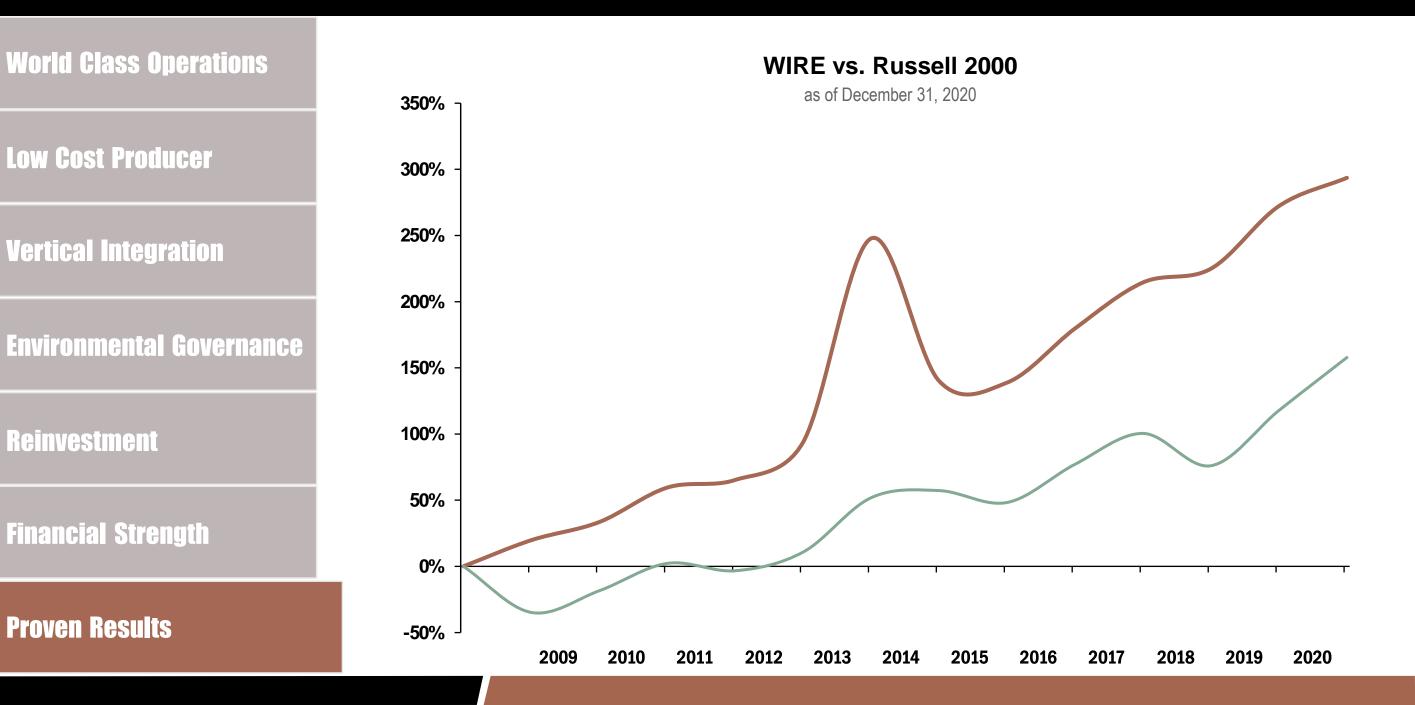
We have consistently produced positive equity growth, enjoying 25 years of profitability.

### Net Income & EBITDA





### **Outperform Broad Market**



### Summary



#### **INVESTMENT APPEAL**

- Low Cost Producer
- Product Innovation
- Customer Service & Distribution
- Growing Market Share

- Superior Returns
- Strong Financial Balance Sheet
- Replacement Costs > Book Value 100% Made and Sold in the USA

### FINANCIAL METRICS as of December 31, 2020 Stock Price \$60.57

Market Capitalization	\$1,250.9M
TBV/Share	\$40.56
FY 2020 Revenue	\$1,276.9M
FY 2020 EPS (Diluted)	\$3.68
FY 2020 EBITDA	\$118.5M
FY 2020 Operating Cash Flow	\$57.5M

#### **Forward Looking Statements**

Any forward-looking statements made in conjunction with this presentation are based on management's beliefs as well as assumptions made by and information currently available to management. Although the Company believes that the expectations in such forward-looking statements are reasonable, it can give no assurance that such expectations will prove to have been correct. Such statements are subject to certain risks, uncertainties and assumptions. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those expected. Please refer to the Company's annual 10-K report for further discussion of forward-looking statements.

GAAP Reconciliation - EBITDA is defined as net income before interest, income taxes, depreciation and amortization. The Company presents EBITDA because it is a required component of financial ratios reported by the Company to the Company's banks, and is also frequently used by securities analysts, investors and other interested parties, in addition to and not in lieu of measures of financial performance calculated and presented in accordance with Generally Accepted Accounting Principles (GAAP), to compare to the performance of other companies who also publicize this information. EBITDA is not a measurement of financial performance calculated and presented in accordance with GAAP and should not be considered an alternative to net income as an indicator of the Company's operating performance or any other measure of financial performance calculated in accordance with GAAP. A reconciliation of EBITDA to net income is posted on www.encorewire.com under "INVESTORS".